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BUSINESS FORECAST

September 2016

Highlights

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The see-saw continues as BOI tests new low of 15.6

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Anticipated tightening of workforce hours partly to blame

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No consensus on value of ethnic diversity in workplace, but...

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Companies that highly value diversity are enjoying far more success

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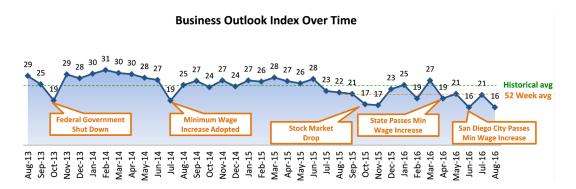
Most businesspeople see their industry as adequately diverse

Note: Data for this report was collected August 16-31, 2016.

County Business Outlook Takes Another Dip, Finds New Low

Feelings on diversity in business success mixed, but those that highly value diversity are enjoying far more success

Confidence among San Diego County businesses continues to fluctuate in this month's Silvergate Bank-sponsored Business Forecast. The Business Outlook Index (BOI) tests a new low as it moves to 15.6. The previous low, set only two months ago, was a tick higher at 15.7. The BOI ranges from -100 to +100, with zero being neutral, so the overall outlook is still in somewhat positive territory.



Some of the drop in this month's outlook can be attributed to businesses offering fewer workhours to employees as summer ends. Currently, only 25 percent will offer more hours and 11 percent say they will decrease the hours their workers get.

The survey also shows that businesses within the City of San Diego have lost some momentum. The trend since the beginning of this year for business located in the city has been very stable, but this month their outlook has dropped to a poor 14. Looking outside the city, firms located in the county's north inland area took the biggest hit. Businesses there went from a BOI of 16 the previous quarter to 7. And by business size, medium-sized businesses with 11 to 49 employees have taken the brunt of this month's drop. They regressed from a healthy 28 all the way down to 10 in this month's survey. The main culprit of all of this downward movement is the anticipated tightening of workforce hours.

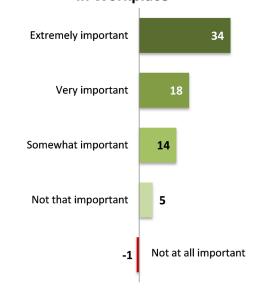


In terms of new challenges businesses are facing, the minimum wage increase remains at the forefront for many businesses. Currently, 6 percent say it is a new challenge they are dealing with. Government regulations tops the list of other concerns. In total, one-quarter indicate their biggest challenge relates to government rather than being a business-related issue.

This month the survey asked county businesses about ethnic diversity in the workplace. The results show mixed feelings towards the value of ethnic diversity in the workplace. Forty-eight percent said diversity is very or extremely important to the success of a business. However, 22 percent regard it as unimportant and another 30 percent said it's somewhat important.

Analysis of these results shows an impressive connection between outlook and importance of ethnic diversity. Companies that highly value diversity in the workplace are far more optimistic over the next few months than firms which see it as less important. In fact, businesspeople who say it is entirely unimportant for a workplace to be ethnically diverse slide into slightly negative territory on the

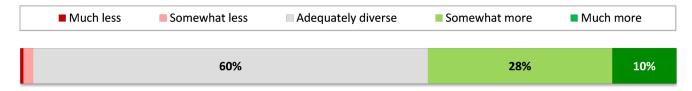
BOI by Importance of Ethnic Diversity in Workplace



BOI. The results suggest there is a real link between attitudes on diversity and optimism for improving business conditions in for improving business conditions in the near future.

We also asked firms whether companies in their industry ought to become more ethnically diverse. Despite nearly half the businesses placing a high value on diversity, 60 percent say their industry is adequately diverse.

"When it comes to ethnic diversity in the workplace, should companies in your industry be more diverse, less diverse or are they adequately diverse?"



Those who place more value on ethnic diversity in the overall workplace are much more likely to call for greater diversity in their own industry. Those in the arts and culture space also tend to think the industries they are involved in could use more ethnic diversity.



















About the Business Forecast

The San Diego County Business Forecast, sponsored by Silvergate Bank, is a scientific look at where our region's economy is headed. The survey for this month's installment was fielded August 16-31, 2016 by Competitive Edge Research & Communication using responses from 201 randomly-selected members of the San Diego, East County, Alpine, Escondido, Lakeside, Vista, Santee, Encinitas and National City Chambers of Commerce. All Chamber members are invited to complete the survey either online or over the phone.

The Business Outlook IndexTM (BOI) is comprised of four self-reported assessments regarding the next three months: Will a respondent's business increase or decrease its number of employees, experience an increase or a decrease in revenue, increase or decrease the number of hours its employees work, and experience an improvement or a worsening of business conditions. For each assessment, definite and positive responses are scored 100, probable and positive responses are scored 50, neutral responses are scored 0, probable and negative responses are scored -50 and definite and negative responses are scored -100. The scores are summed and divided by 4 to get a range for the BOI of -100 to +100, with zero being a neutral outlook. Visit http://sdchamber.org/businessforecast to see past Business Forecasts.

About Silvergate Bank, Business Banking Redefined

For over 25 years, as a San Diego based community bank, Silvergate provides a rewarding banking experience where the client's needs always come first. Our business banking experts listen to needs and work to provide customized solutions to support your company's growth and profit objectives. Our bankers are committed to superior responsiveness, local decision making, and the agility that allows our clients to choose the way they want to bank with us. To learn more, visit www.silvergatebank.com or contact Dino D'Auria at ddauria@silvergatebank.com.

About The San Diego Regional Chamber

The San Diego Regional Chamber is the hub for connections and collaboration among the regional business community, and uses that clout to advocate for public policies and candidates that support economic growth and the creation of jobs for all businesses. As the largest Chamber on the West Coast, representing more than 2,500 businesses and approximately 300,000 jobs, the San Diego Regional Chamber is fighting to make San Diego the most business-friendly region in California. For more information, please visit SDChamber.org or call 619-544-1300.















