August 10<sup>th</sup>, 2023

Ms. Mariza Marin San Ysidro Port Director Office of Field Operations U.S. Customs and Border Protection 720 E. San Ysidro Blvd San Ysidro, CA, 92173

Dear Port Director Marin,

On behalf of the undersigned business organizations and regional stakeholders from both sides of the border, and speaking for a variety of industries and small, medium, and large employers in our region, we write to urge you to resume southbound operations at the San Ysidro Land Port of Entry's West Pedestrian Crossing Facility (PedWest).

As leading advocates for the binational and business community, dedicated to growing cross-border relationships, commerce and trade in the San Diego and Baja California region, we were proud supporters of the more than \$740 million investment for the San Ysidro Land Port of Entry modernization and expansion project, which included the inauguration of PedWest. This pedestrian port plays a critical role in processing over 20,000 travelers crossing the border in San Ysidro every day.

Northbound border wait times have reached an all-time high of up to four hours for pedestrians and have resulted in lost economic opportunities and have had a negative impact on our environment and the people who call our binational community their home. An estimated \$3.4 billion in economic output and over 88,000 jobs were lost in the U.S. and Mexico in 2016 due to border delays. Nearly a \$2 billion loss for our region, where nearly 60,000 people cross the border for work each day. This situation is not sustainable, and we take this opportunity to thank you for your leadership and work which resulted in resuming partial northbound operations at PedWest earlier this year after more than thirty months of closure due to the COVID-19 pandemic. Following this successful effort allowing northbound travelers to cross from 6:00a.m. to 2:00p.m., we propose resuming southbound operations to accommodate our binational workforce returning home and travelers visiting Tijuana.

The businesses, supply chains, and the jobs we generate are inextricably linked to reliable border infrastructure that enables the smooth movement of goods, our workforce, students, and tourism across our border. Resuming southbound operations at PedWest will contribute to boosting our economy and increase the life quality of our binational community.

We share your commitment to ensuring that our borders remain safe and efficient for all users while enhancing our global competitiveness through the facilitation of legitimate travel and trade. Your office can count on each of the undersigned business organizations as a resource and close partner.

Respectfully,

JSL

Jerry Sanders President and CEO San Diego Regional Chamber of Commerce

Jason Wells Executive Director San Ysidro Chamber of Commerce

Danmi

Alejandra Mier y Teran Executive Director Otay Mesa Chamber of Commerce

NGELES

Alfredo Angeles CEO Tijuana EDC

Roberto Lyle Fritch President Tijuana Development Council Corporation (CDT)

Arturo Gutierrez President Tijuana Tourism and Conventions Bureau (COTUCO)

MMChe

Nikia Clarke SVP, San Diego Regional EDC & Executive Director WTCSD

Joaquin Luken Executive Director Smart Border Coalition

James Olellage

Jim O'Callaghan President & CEO South County Economic Development Council

Carlos Jaramillo President Tijuana Business Council (CCE)

Francisco Bates President Border Transportation Council

Ken Kup

Kerri Kapich COO San Diego Tourism Authority

CC. Roberto Velasco, Chief Officer for North America, Ministry of Foreign Affairs Esteban Moctezuma, Ambassador of Mexico to the United States David Pérez Tejada, Head of the Baja California Office, National Migration Institute Brigadier General Jorge Enrique Martínez Medina, Coordinator for Baja California, National Guard Tte. Coronel Fernando Martínez, Titular de la Aduana de Tijuana Marina del Pilar Avila Olmeda, Governor, State of Baja California Kurt Honold Morales, Secretary of Economy and Innovation, State of Baja California Salvador Lamas, Director, INDAABIN Montserrat Caballero, Mayor, City of Tijuana Ernesto Chávez, Director for Binational Affairs, City of Tijuana Fernando Sánchez, Secretary of Security, City of Tijuana